## 2017 8-Hour Ozone Data (Updated through August 31, 2017)

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**NOTE:** Values above the level of the 70 ppb 8-hour standard are highlighted in yellow, above the 75 ppb standard in orange.

**NOTE:** Data influenced by natural event values, if any, are included.
The 8-hour ozone standard is written such that attainment is met if the 3-year average of the 4th max. value from each of the 3 years is less than or equal to 70 ppb. This table provides information on the 4th max. values for 2015 and 2016, the current 4th max. value for 2017, the current 3-year average, and the max. possible level for 2017 in order to remain in attainment of the ozone standard. Based on the current values, projected max. possible levels for 2018 are also included.

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**NOTE:** Values above the 3-year average 4th maximum 8-hour standard of 70 ppb are highlighted in red, above the 75 ppb standard in orange.

**NOTE:** Data includes values that may be influenced by natural events.

*Colorado Department of Public Health and Environment, Air Pollution Control Division, Technical Services Program*
Volkswagen Settlement
Proposed CO Beneficiary Mitigation Plan

September 7, 2017
Settlement Overview

- Many cases, many consequences
- $2.9 billion trust fund
  - $68.7 million for Colorado
  - Eligible projects to reduce emissions
- $10.3 billion to buy back vehicles
- $2 billion national Zero Emission Vehicle (ZEV) investment
  - Under VW’s control
- $14 million to CO general fund for consumer fraud
- Criminal cases
Overall Goal for Trust Funds

- Maximize air quality benefits
- Encourage ZEVs and alternate fuels
  - 15% for ZEV equipment
- Distribute funds quickly

- Benefit areas of disproportionate impact and environmental justice
- Be efficient
  - Cost effective projects
  - Utilize existing processes
  - Minimize admin costs
- Transparency and accountability
Areas of Disproportionate Impact

- Ozone nonattainment area
- Location of VWs
- Environmental justice areas
- Funds will likely flow to these areas
  - Not setting criteria at this time
  - EV chargers should be statewide
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<td>Beneficiary designation</td>
<td>Late 2017 - Early 2018 (Due 120 days after TED)</td>
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<tr>
<td>Colorado files a Beneficiary Mitigation Plan</td>
<td>Late 2017 - Early 2018 (Due 90 days after beneficiary designation)</td>
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<tr>
<td>Colorado requests/receives funds</td>
<td>2018</td>
</tr>
</tbody>
</table>
Allocation of Funds

Proposed Spending Plan

- Flex Funds: $12M
- Alt Fuel Trucks/Buses: $18M
- DERA Option: $5M
- EV Chargers: $10M
- Admin Costs: $5M
- Transit Buses: $18M
**Proposed Incentives**

- Vehicles
  - Based on vehicle category and fuel type
  - % of new vehicle cost, with a cap
  - Higher incentive for public fleets
  - Generally covers incremental cost of electric or alternate fuel vehicle

- Charging stations
  - Consistent with ALT Fuels & Charge Ahead Colorado
**Next Steps**

**August 28, 2017**
- Publish BMP for Comment

**September 2017**
- 9/18 public hearing
- Briefings to transportation groups and MPOs

**October 13, 2017**
- Public Comment closes

**Late 2017-Early 2018**
- Submit BMP to Trustee

**November 2017**
- Finalize BMP

**Late 2017-Early 2018**
- Submit BMP to Trustee

**November 2017**
- Finalize BMP
Public Comment Opportunities

- **Public meeting September 18**
  - 2:00-5:00 p.m.
  - CDOT offices, 4201 E. Arkansas Ave., Denver, CO 80222
- **Public comments due October 13**
  - cdphe.commentsapcd@state.co.us
  - https://www.colorado.gov/cdphe/vw
Discussion

Chris Colclasure
Deputy Director
Colorado Department of Public Health and Environment, Air Pollution Control Division
September 7, 2017 Director's Report

Fix N I-25
- The next N I-25 Coalition meeting is scheduled for October 4 at Southwest Weld from 6:30 - 8:00pm
- At the September 1 N I-25 Funding Subcommittee there was consensus to apply to INFRA for Segment 6 and not Segment 5
- The next N I-25 Funding Subcommittee meeting is scheduled for October 6 from 12:30 to 2:00 pm at Perkins at Crossroads

VanGo™
- Petersen has ordered the two remaining VanGo vans because there was hail damage
- The VanGo™ program is maintaining 88 percent occupancy with 7 vans having 7 registered riders, and 10 percent of vans with waiting lists
- VanGo will initiate the Toyota door recall fixes this week
- FTA accepted the VanGo National Transit Database (NTD) reporting on July 18. This reporting provides the capital funding to purchase vans
- The MPO Civic received $2,100 at the August auction

NFRMPO Model Update
- The Request for Proposals for an update to the NFRMPO travel model has been released
- The Proposals are due on September 22
- The Model selection committee will met October 4
- The Consultant team is expected to start in January 2018

Land Use and Water Training
- The NFRMPO planning staff and Dawn Anderson from Evans, Kim Fricke from Loveland, and Tom Parko from Weld will be attending a free two-day training (September 11-13) as a team learning to integrate land use and water resource planning
- The NFRMPO will be the first MPO to attend nationally

Front Range Rail
- Becky Karasko will be the staff member for the NFRMPO on the FRR Commission
- The next meeting of the Front Range Rail/SW Chief Commission is scheduled for September 8

TAZ updates
- NFRMPO met with Weld County and Timnath on August 10
- The NFRMPO well meet with Loveland, Fort Collins and Unincorporated Larimer County in September

NoCo Bike and Ped Collaborative
- The group will also discuss projects to use Non-motorized funds being returned to the NFRMPO at their September 13 meeting for a recommendation to TAC

Staff
- The all staff training on the Kolbe had training on August 7
- They have also discussed training options with Christina
VW Proposed Partial Consent Decree

- Please send any comments on the Colorado Implementation Plan for the VW settlement to cdphe.commentsapcd@state.co.us.
- The deadline for comments is October 13, 2017
- For more information, https://www.colorado.gov/pacific/cdphe/VW
- A presentation on the VW settlement is scheduled for the September Planning Council meeting when the Trustee should be approved

Mobility Committees

- The Larimer County Senior Transportation Coalition will meet on October 5, the Larimer Mobility Committee will meet October 19 from 1:30 -3:00 pm at the NFRMPO office and Weld Mobility Committee will meet October 24 from 1:30-3:00 at the Greeley Chamber of Commerce and the next meeting will occur on October 24
- At the same time, the NFRMPO staff will have information on Air Quality and VanGo™
- The NFRMPO has communicated with 1,536 residents and visitors at Fort Collins Earth Day, Johnstown BBQ Day, Berthoud Day, FC Open Streets, Bike to Work Day, Eaton Day, LaSalle Days, Beef N Bean Day, Johnstown Senior Center, Severance Days, Corn Road Festival and Windsor Harvest Festival

<table>
<thead>
<tr>
<th>Completed Outreach</th>
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<tbody>
<tr>
<td>Fort Collins Senior Advisory Board</td>
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<td>Commission on Disabilities</td>
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<td>Senior Advisory Board</td>
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<tr>
<td>Senior Transportation Coalition</td>
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<td>Disabilities Advisory Commission</td>
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<td>Arc of Weld County Community Transition Team</td>
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<td>Transportation Advisory Board</td>
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<td>Citizens Transportation Advisory Board</td>
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<tr>
<td>Fort Collins Earth Day</td>
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<td>Johnstown BBQ Day</td>
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<td>Johnstown Senior Center</td>
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<td>Severance Days</td>
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<td>Corn Roast Festival</td>
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<td>Windsor Harvest Festival</td>
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### Planned Outreach

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<tbody>
<tr>
<td>Evans Heritage Day</td>
<td>Evans</td>
<td>9/16/2017</td>
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<tr>
<td>Taste of Timnath</td>
<td>Timnath</td>
<td>10/7/2017</td>
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### Bike/Pedestrian Counters
- The NFRMPO will be purchasing three additional bicycle and pedestrian counters - two permanent and one additional mobile for use in the region.
- For more information on the training or to reserve the counters, contact Ryan Dusil at 970-224-6191 or by email rdusil@nfrmpo.org

### Larimer Senior Transportation Needs Assessment
- Alex will be serving on a work group prioritizing recommendations

### Council/Board Presentations
- Please let me know if you would like me to make a presentation on the MPO to your board or council

### Planning Council
- Please let Renae know if you do not need a mailed packet to reduce paper

### NFRMPO Documents available electronically or as printed copies
- To assist with public outreach, staff has designed and printed the following documents:
  - NFRMPO and VanGo™ Brochures
  - 2016 Annual Report
  - Updated 2040 RTP Brochure
  - Mobility Postcards
  - NFRMPO Public Involvement
  - Mobility Rider’s Guide
  - Spanish Mobility Rider’s Guide
  - Quarterly Newsletter
  - VanGo Dashboard
Ethics, Liability, and Best Practices for Governing Body Members: Governance v. Administration

Tami A. Tanoue
General Counsel/Deputy Executive Director

800.228.7136  www.cirsao.org
Speaker Bio

- Tami A. Tanoue
- In-house General Counsel/Deputy Executive Director for CIRSA
- Previously in private practice with the firm of Griffiths, Tanoue, Light, Harrington & Dawes, serving CIRSA as its contract General Counsel for 12 years, and serving as City or Town Attorney for several Colorado municipalities.
- Previously Staff Attorney for the Colorado Municipal League, representing the collective interests of Colorado municipalities.
- Regular speaker on local government liability topics; author of several publications on liability issues.
Speaker Bio

- Suggestions today are based on my years as a municipal attorney and observing the ways in which governing bodies can get into or stay out of trouble from a liability standpoint.
- Suggestions are those of the author, who takes full responsibility for them...any resemblance strictly coincidental, etc. 😊
- Here as a training resource; in the event of any conflict between my training tips and the advice of your entity’s attorney, the advice of your attorney prevails!
Introduction

- In this presentation, we’ll examine the issues involved with governance versus administration, and respecting the allocations of responsibility in your organizational structure.

- Abridged version of “Ethics, Liability, & Best Practices” presentation; full version available to NFRMPO or any CIRSA member governing body upon request.
Governance Models

- John Carver’s work on “policy governance” is perhaps the most comprehensive model for board governance
  - Addresses many common and recognizable inefficiencies in governing body-staff relationships
  - Seems to have caught on in part because it is a complete and holistic model, and provides a template for distinguishing between governance versus management/administration, and for honoring that distinction
- Carver, Boards That Make A Difference (2006)
- More recent updating of policy governance model by Ken Schuetz, “Aligned Influence” (www.alignedinfluence.com)
  - CIRSA partnership – cost-sharing of exploring Aligned Influence model
Policy Governance Basics

- **Ends versus means**: Governing body determines the “ends,” and CEO and staff determine and carry out the “means”
  - Ends: the outcomes to be achieved, for whom, and at what costs
- **Executive limitations**: Governing body sets forth the boundaries of ethics and prudence, in carrying out the means, beyond which the CEO and staff must not cross
  - But within those boundaries, the CEO is free to choose the means to the board’s ends
- **Board-staff linkage**: Governing body determines the manner in which it delegates authority to the CEO, how it will evaluate CEO performance (in achieving the “ends” and meeting the executive limitations)
- **Governance process**: Governing body determines its own philosophy, the specifics of its own job, and its accountability
Governance characteristics

- Is the governing body’s focus on governance rather than management or administration?
  - Management is not the same thing as governance! Being a “super-manager” is still not governing.
  - Governance is policy-setting, big picture, and forward-looking, rather than making reactive, case-by-case decisions as issues arise, or after-the-fact after a problem surfaces
    - Boards should develop “a taste for the grand expanse of the big picture,” says Carver
Where are you focusing your efforts?

Ownership
|
Governance
|
Management
|
Supervision
|
Front Line Employment
Where are you focusing your efforts?

- **Time Horizons**: Yours should be the furthest out!

- **Dealings within Chain of Command**: Don’t jump/down more than one level!

- **No Redundancy**: Unlike other levels in the organization, there is no one else who can step in and do your job!
Chain of Command

The governing body has an appropriate role in personnel-related matters, but they are typically “bg picture” issues:

- Personnel rules, including selection procedures, performance evaluations, disciplinary actions
- Organization-wide pay plan
- Selection, oversight, and evaluation of your own “direct reports” (e.g., CEO, legal counsel)
- Budget
- Overall organization-wide values, goals, and priorities
Chain of Command

- But make sure your involvement in these “big picture” issues doesn’t devolve into the details:
  - Selection, evaluation, or disciplinary matters involving a specific individual who’s not your direct report
  - Salary of specific individuals who aren’t direct reports
  - Details of a specific individual’s duties or job performance
  - Having specific Board members taking individual roles with respect to departments

- Other than your “direct reports,” if you are looking at issues involving a single employee rather than the group as a whole, that is likely an administrative issue that should be entrusted to CEO/staff

- Don’t be pressured to bypass the chain of command to deal with a specific employee – if you do it with one employee, how can you ever return to the proper chain of command?
There are instances when a strict “chain of command” approach is not warranted.

For example, harassment/discrimination policies are and should be set up in a manner that doesn’t “box in” complaints.

The governing body also has a responsibility to oversee the work of the CEO, and to establish values that it expects to see modeled throughout the organization.

- But be very careful of using improvised methods to determine and establish accountability for adherence to those values.

- There are recognized methods for doing “360”-style evaluations, but professional guidance in implementing such methods is warranted.

- Calling individual employees or encouraging them to call you, anonymous dropbox, ad hoc “employee survey”: not recognized methods!
Chain of Command

- In other than the aforementioned circumstances, if you allow “jumping up” or “jumping down” more than one level, you can expect to DISEMPOWER those levels that are being “jumped over”
- Supervisors/managers will lose their effectiveness and credibility
- How can you sort out accountability for good or bad management/supervision, if YOUR actions are in the mix and may be contributing to dysfunction?
Governance characteristics

- Does the governing body speak with one voice?
  - “Deliberate in many voices, but speak with one”
  - Recognize that, while there may be dissension or disagreement, the CEO (e.g. the CEO and/or other direct report) is accountable only for directions given by the body as a whole
  - Is the voice directed at the CEO, the governing body’s primary employee?
Honoring the Governance-Management Distinction

- Why is this a liability issue?
  - Public officials have protection from liability when they are within the “scope of employment” – term used in Colorado Governmental Immunity Act
  - “Scope of employment” means everyone must respect the parameters of your respective job descriptions
  - So to the extent you have organizational parameters that include an allocation of responsibilities, those parameters are part of your job description; honoring those parameters will help keep you within the “scope of employment”
Honoring the Governance-Management Distinction

- Why is this a liability issue, cont’d:
  - Liability coverages also hinge on your being within the scope of your authorized duties
  - If you are going outside the parameters, you could be outside the scope of your job description…and outside the scope of your liability protections!
  - If you’re doing management/administration, then who’s doing the governance? And what about those who are supposed to be doing the management/administration? What are they doing?
  - Inappropriate involvement in personnel matters is a particularly risky activity – liability for mishandling a personnel issue is among the highest-risk areas for organizations
Conclusion

- Ethical behavior is not just about instances where a financial or other conflict of interest may exist.
- In a larger sense, ethical issues are present in all of your dealings with one another, staff, and the community.
- The ethical choices you make in those dealings will either enhance or reduce your effectiveness, and enhance or reduce your liability.
- Following best practices for maximizing your effectiveness as a governing body member also maximizes your liability protections!
About CIRSA

- Colorado Intergovernmental Risk Sharing Agency
- Public entity self-insurance pool for property, liability, and workers’ compensation coverages
  - Formed by in 1982 by 18 municipalities pursuant to CML study committee recommendations
  - Not an insurance company, but an entity created by intergovernmental agreement of our members
- Total membership today stands at 266 member municipalities and affiliated legal entities
- Out of 271 incorporated municipalities in Colorado:
  - 81% are members of our PC pool
  - 45% are members of our WC pool
About CIRSA

- Member-owned, member-governed organization
  - No profit motive – sole motive is to serve our members effectively and responsibly
  - Have returned over $30,000,000 in contributions to our membership
- CIRSA Board made up entirely of municipal officials
- Seek to be continually responsive to the liability-related needs of our membership – coverages and associated risk management services, sample publications, training, and consultation services, as well as specialty services such as home rule charter review
- We have the largest concentration of liability-related experience and knowledge directly applicable to Colorado municipalities
1) **Introductions & July Minutes** – Vince Rogalski (STAC Chair)
a) July 2017 STAC Minutes approved without changes.

2) **Transportation Commission Report** – Vince Rogalski (STAC Chair)
a) Transportation Commission (TC)
   i) HPTE has selected Kiewit-Merdiam for the Central 70 project – an important step in the ongoing process.
   ii) HPTE is also preparing to develop a system-wide approach to tolling lanes, helping to identify future projects and identify points of coordination with other agencies and surrounding states.
   iii) The Transportation Commission visited Panasonic’s facility in NE Denver and had the opportunity to ride in a fully-automated vehicle.

3) **TPR Reports** – STAC Representatives

4) **Federal and State Legislative Report** – Herman Stockinger, Andy Karssian, & Ron Papsdorf (CDOT Office of Policy & Government Relations)
a) State
   i) CDOT staff are gearing up for the start of the next legislative session in January.
   ii) The TLRC had a great visit to Northeast Colorado and is scheduled to visit the Northwest next.
b) Federal
   i) CDOT staff are keeping an eye on what Congress will do upon their return from the August recess, but do not anticipate any near-term state impacts of a potential federal government shutdown.
   ii) The President’s recent executive order on environmental reviews is being assessed by CDOT staff for potential state impacts.

5) **INFRA Grant Program** – Debra Perkins-Smith & Jeff Sudmeier (CDOT Division of Transportation Development)
a) INFRA is a new form of the federal freight funding program previously known as FASTLANE.
   i) La Plata County was awarded $12 million for the US 160 / US 550 connector project.
b) Applications for INFRA funding are due November 2nd, 2017.
c) CDOT staff are working to refine Development Program projects and assess them for potential INFRA eligibility. Program criteria include:
   i) *Economic Vitality* – significant role in the movement of goods regionally or nationally
   ii) *Mobility* – addressing service gaps, congestion, or local economic development
   iii) *Environmental Streamlining* – opportunities to accelerate projects, including through the FHWA Liaison Program
   iv) *Innovative Project Development & Contracting* – potential for P3, design-build, and other innovative approaches
   v) *Technology Innovation* – focused on CAVs, safety, fiber optics, and other new technologies
d) **STAC Discussion**: Representatives discussed the strategy behind submitting large vs. small projects, the ideal number of project submissions, and the best ways to identify local partnership opportunities.

6) **Volkswagen Settlement** – Chris Colclasure (Colorado Department of Public Health & Environment)
a) Staff from CDPHE, CDOT, CEO, and the RAQC have developed a draft Beneficiary Mitigation Plan for how to spend Colorado’s estimated $68.7 million allocation of the Volkswagen Settlement.
   i) The draft BMP will be open for public review from Tuesday, August 29th until Friday, October 13th.
b) The proposed spending breakdown includes:
   i) $18 million for alternative fuel medium/heavy duty trucks
ii) $18 million for alternative fuel transit vehicles
iii) $10.3 million for EV charging infrastructure
iv) $5 million for the Diesel Emissions Reduction Act (DERA) programs
v) $5 million for program administration and outreach
vi) $12 million in flexible funding for future projects

c) The state’s overall goals for the VW Settlement funds are to:
i) Maximize air quality benefits
ii) Encourage EV adoption
iii) Distribute funds quickly
iv) Benefit areas of disproportionate impact
v) Maintain efficiency by utilizing existing programs
vi) Ensure transparency and accountability

d) The draft Beneficiary Mitigation Plan and public comment form can be found at: https://www.colorado.gov/cdphe/vw

e) **STAC Discussion:** Representatives discussed appropriate match levels for school buses, the definition of environmental justice areas, and how projects will be incentivized, scored, and selected.

7) **Alt Fuels Colorado Program — Christian Willis (Colorado Energy Office)**

a) The program goals are to establish a sustainable statewide alternative fuels market and remove barriers to alt fuel vehicle adoption.

b) Vehicle Program progress to date:
i) $11.6 million spent thus far to fund 842 alt fuel vehicles from 37 unique fleets
ii) Next funding round opens October 1st, 2017

c) Infrastructure Program progress to date:
i) $5.7 million spent thus far to fund 14 CNG stations
   1) 7 already open
   2) 1 to open soon
   3) 3 awarded but unbuilt
   4) 3 awarded but terminated at developer request
   5) 4 include EV and propane co-location, but all terminated or anticipated to terminate

d) Reasons for Program Improvements
   i) Challenging CNG market dynamics
   ii) Co-location requirements not working
   iii) Changing alt fuels market both nationwide and in Colorado
   iv) Restrictive timeline

e) Proposed Program Improvements
   i) Maintain and enhance CNG program
   ii) Establish a standalone EV charging corridor program
   iii) Establish a standalone propane infrastructure program
   iv) Extend AFC program end date to June 2020

f) **STAC Discussion:** Representatives discussed statewide eligibility for Charge Ahead Colorado and Alt Fuels Colorado funds and how delays in the Buy America waiver process are inhibiting the implementation of alternative fuels programs throughout the state. They voiced support for a standalone EV charging option given the current market dynamics in Colorado.

g) **STAC Action:** STAC representatives voted to approve the proposed AFC Program improvements.

8) **Multimodal Freight Plan — Evan Enarson-Hering (Cambridge Systematics), Barbara Kirmeyer (UFR TPR), and Terri Blackmore (NFRMPO)**
a) The Multimodal Freight Plan is a joint effort of the Division of Transportation Development and the Division of Transit & Rail that has included extensive public engagement, particularly with industry partners.

b) Strategies and recommendations from the group include the following:
   i) Enhance Economic Connections
   ii) Prioritize Infrastructure Constraints
   iii) Address Urban Freight Issues
   iv) Integrate Planning Processes
   v) Advance Front Range Passenger Rail
   vi) Address Freight Rail Needs & Issues
   vii) Strengthen Rail Coordination

c) Next steps are for plan review and approval by 2018, with implementation ongoing from that point.

d) **STAC Discussion**: CDOT Deputy Director Mike Lewis thanked STAC members and industry representatives for their participation in the Multimodal Freight Plan development process, which makes for a much better and much more useful final product.

9) **Fiscal Year 2018-2019 Budget** – *Louis Barela (CDOT Division of Accounting & Finance)*
   a) CDOT staff will present a revenue forecast and draft one-sheet FY19 budget to the Transportation Commission in September, based on statutory deadline.
   b) DAF staff will return to the STAC in future months to provide an update on the budget process.

10) **2045 Revenue Projections** – *Louie Barela (CDOT Division of Accounting & Finance)*
   a) At last month’s discussion, there was debate on the appropriate assumption on alternative fuel vehicle adoption for the 2045 revenue projections.
   i) Staff has now adjusted the assumption from 17% to 25% AFV adoption by 2045.
   b) Updated projections show a $90 million revenue decrease by 2045, a gradual decline that becomes more significant when accounting for inflation.
   c) Staff have also developed three potential High Revenue scenarios based on different potential funding sources – a state sales tax increase (or equivalent), a state gas tax increase, and a federal gas tax increase and asked STAC members to identify their preferred option.
   d) **STAC Discussion**: Representatives discussed the pros and cons of adopting one of the three potential High Revenue scenarios and the perceived likelihood that a new funding source will become available in the near future.
   e) **STAC Action**: STAC representatives voted to adopt the Low Revenue, Updated Baseline Revenue, and “State Sales Tax Equivalent” High Revenue scenarios as STAC’s official recommendation to the TC.

11) **Other Business** – *Vince Rogalski (STAC Chair)*
   a) The TransPlanning Partnership effort will help lay the groundwork for the next SWP and will include 3 technical working groups. The Scenario Planning Working Group is seeking STAC representatives.
   i) Thad Noll (IM), Keith Baker (SLV), and Gary Beedy (EA) volunteered to participate.
   b) The next STAC Meeting will be held on September 22nd at CDOT Headquarters in Denver.

12) **STAC Adjourns**
# North Front Range Transportation & Air Quality Planning Council

## Member & Alternate Roster - 2017

Revised 09/15/2017

<table>
<thead>
<tr>
<th>Council Member</th>
<th>Council Alternate</th>
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| **EATON - KEVIN ROSS** **CHAIR**  
1500 Falcon Ridge Road  
Eaton, CO 80615  
C 970-381-5172  
kross@eatonco.org | **BRAD MOOS**  
110 Walnut Ave.  
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C 970-481-9201  
moosfarms@gmail.com |
| **LARIMER COUNTY - TOM DONNELLY** **Vice Chair**  
PO Box 1190  
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F 970-498-7006  
donnelt@larimer.co.us | **STEVE JOHNSON**  
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W 970-498-7002 C 970-218-6625  
F 970-498-7006 (county)  
johnsosw@co.larimer.co.us |
| **BERTHOUD - JENNIFER BAKER**  
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| **EVANS - JOHN MORRIS**  
1100 37th Street  
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(970) 673-5719  
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| **FORT COLLINS/Transfort - GERRY HORAK** **Past Chair**  
PO Box 580  
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ghorak@fcgov.com | **BOB OVERBECK**  
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| **GARDEN CITY - *NO MEMBER CURRENTLY** |  |
|  
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Gardencity1938@aol.com |  
*NO ALTERNATE*  |
| **GREELEY - ROBB CASSEDAY**  
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| **JOHNSTOWN - TROY MELLON**  
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W 970-810-6547 C 970-371-9687  
H 970-587-4757  
tmellon@townofjohnstown.com |  
*NO ALTERNATE*  |
<table>
<thead>
<tr>
<th>Council Member</th>
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| **LASALLE** – PAULA COCHRAN  
Town of LaSalle  
128 N. 2nd St.  
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Town: 970-284-6931 C 970-347-7838  
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slookhart@lasalletown.com |
| **LOVELAND** – JOAN SHAFFER  
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| **MILLIKEN** – LINDA MEASNER  
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| **SEVERANCE** – DONALD R. BROOKSHIRE  
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don.brookshire@townofseverance.org | **MATTHEW GORDON**  
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Severance, CO 80550  
970-686-1218  
matthew.gordon@townofseverance.org |
| **TIMNATH** – AARON PEARSON  
5821 Red Bridge Drive  
Timnath, CO 80547  
970-460-9268  
apearson@timnathgov.com | **JULIE COZAD**  
1150 O Street, P.O. Box 758  
Greeley, CO 80632  
W 970-400-4209 C 970-515-2424  
jcozad@co.weld.co.us |
| **WINDSOR** – KRISTIE MELENDEZ  
301 Walnut Street  
Windsor, CO 80550  
C 970-215-5495  
F 970-674-9742  
kmelendez@windsorgov.com | **MYLES BAKER**  
301 Walnut Street  
Windsor, CO 80550  
C 714-924-4672  
mbaker@windsorgov.com |
| **CDPHE** – CHRIS COLCLASURE  
4300 Cherry Creek Drive South  
Denver, CO 80246-1530  
W 303-692-3269  
chris.colclasure@state.co.us | **CDOT Region 4 CONTACT** –  
JOHNNY OLSON (not member)  
10601 West 10th Street  
Greeley, CO 80634  
W 970-350-2103 C 970-381-2206  
F 970-350-2177  
mj.olson@state.co.us |
| **TRANSPORTATION COMMISSION**  
KATHY GILLILAND  
256 N 60th Ave,  
Greeley, CO 80634  
H 970 798-4885  
C 970-576-4124  
gillilandk@live.com | **Revised: 08/15/2017** |
EXECUTIVE DIRECTOR

**Terri Blackmore** - 970.416.2174  tblackmore@nfrmpo.org

Primary Responsibilities
- Leads operations and represents NFRMPO to member institutions
- NFRMPO Planning Council
- Unified Planning Work Program (UPWP) and budget
- Legislative and policy initiatives
- Staff administration
- Regional Air Quality Council (RAQC) board member
- Statewide MPO Committee
- Statewide Transportation Advisory Committee (STAC) support
- VanGo™ Manager

ADMINISTRATION

Administrative Director
**Renae Steffen** - 970.416.2315  rsteffen@nfrmpo.org

Primary Responsibilities
- Administrative liaison to Planning Council
- Human resources management
- Meeting logistics and management
- Legal notices

Finance & Operations Manager
**Crystal Hedberg** - 970.416.2638  chedberg@nfrmpo.org

Primary Responsibilities
- Oversight of all accounting functions
- Financial statements and budget
- Government financial reports
- VanGo™ fleet management and grant management

Accounting Clerk II/NTD Reporter
**Merideth Kimsey** - 970.416.2252  mkimsey@nfrmpo.org

Primary Responsibilities
- Payroll processing
- CDOT, CDPHE, and local community billing
- NTD reporting
- Accounts payable/receivable

VanGo™

VanGo™ Coordinator
**Shane Armstrong** - 970.221.6859  sarmstrong@nfrmpo.org

Primary Responsibilities
- VanGo™ customer service
- Maintaining van ridership
- Fleet services

VanGo™ NFRMPO Administrative Specialist
**Barbara Bills** - 970.221.6243  bbills@nfrmpo.org

Primary Responsibilities
- VanGo™ billing and administrative functions
- Purchasing/accounts receivable
TRANSPORTATION PLANNING

Regional Transportation Planning Director
Becky Karasko, AICP - 970.416.2257  bkarasko@nfrmpo.org

Primary Responsibilities
- Transportation Planning Team leader
- NFRMPO Transportation Advisory Committee (TAC)
- Regional Transportation Plan and associated sub-plans
- Title VI Coordinator
- Manages air quality compliance
- Freight specialist
- CDOT Freight Advisory Council

Transportation Planner II/ Mobility Coordinator
Alex Gordon - 970.416.2023  agordon@nfrmpo.org

Primary Responsibilities
- Develops and implements Coordinated Plan
- Coordinates public outreach
- Staff to Mobility Committees and Senior Transportation Coalition
- Coordinates NFRMPO’s Call for Projects

Transportation Planner
Ryan Dusil - 970.224.6191  rdusil@nfrmpo.org

Primary Responsibilities
- Non-motorized transportation planning
- Data requests
- Mobile counter program coordinator
- Travel demand modeling
- Assists with freight planning

Transportation Planner
Medora Kealy - 970.416.2293  mkealy@nfrmpo.org

Primary Responsibilities
- TIP development and maintenance
- Congestion Management Process (CMP)
- Travel demand and air quality modeling
- On the Move Newsletter

Transportation Planner
Sarah Martin - 970.416.2309  smartin@nfrmpo.org

Primary Responsibilities
- Assists with air quality compliance
- Public Involvement coordination
- On the Move Newsletter

Intern
Vacant - intern@nfrmpo.org

Primary Responsibilities
- Data collection, analysis, and mapping

Revised: 08/15/2017